

**MINUTES OF THE HARINGEY STRATEGIC PARTNERSHIP BOARD (HSP)  
THURSDAY, 25 MARCH 2010**

**Present:** Paul Head (Vice-Chair), Tracey Baldwin, Councillor John Bevan, Councillor Nilgun Canver, Kevin Crompton, Markos Chrysostomou, Councillor Dilek Dogus, John Egbo, Paul Head, Derma Ioannou, Micheal Jones, Peter Lewis, Rev Nims Obunge, Susan Otiti, Councillor Lorna Reith, Faiza Rizvi, Walter Steel, Michele Stokes, Richard Sumray.

**In Attendance:** Louisa Aubeeluck, Xanthe Barker, Janet Capstick, Mary Connolly, Wayne Longshaw, John Moss, Helena Pugh.

<b>MINUTE NO.</b>	<b>SUBJECT/DECISION</b>	<b>ACTION BY</b>
<b>HSP207.</b>	<b>APOLOGIES</b>  Apologies for absence were received from the following:  Chief Superintendent Dave Grant Siobhan Harrington ( <i>non Board member</i> ) Maria Kane Councillor Claire Kober Joanne McCartney	
<b>HSP208.</b>	<b>URGENT BUSINESS</b>  No items of Urgent Business were raised.	
<b>HSP209.</b>	<b>DECLARATIONS OF INTEREST</b>  No declarations of interest were made.	
<b>HSP210.</b>	<b>MINUTES</b>  <b>RESOLVED:</b>  That the minutes of the meeting held on 21 January 2010 be confirmed as a correct record.	Xanthe Baker
<b>HSP211.</b>	<b>ACCESS TO SERVICES - PUBLIC SERVICE OFFER</b>  A presentation was given on the Public Service offer in Haringey and the benefits of moving towards a 'Total Place' approach in terms of how partner agencies worked together to achieve efficiencies and improve the quality of services.  Following the presentation the Board discussed the issues raised and it was noted that, in addition to using data sets such as Mosaic, it was also essential to look at how services were accessed in reality. Local Ward Councillors and other community leaders, with a good understanding of	

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how services were accessed and used, would need to be involved if a Total Place approach was adopted.

The Board was advised that the scenarios provided within the presentation formed part of a desktop exercise to demonstrate how Mosaic community profiling could assist in mapping services against the demographics of the Borough. It was recognised that if the data was applied to a real piece of work, for the purpose of planning public services, there would need to be significant engagement with service providers and stakeholders.

It was noted that NHS Haringey had used a similar a data set known as Dr Foster as part of the second phase of the Joint Strategic Needs Assessment (JNSA). The Board was advised that the ability to map the social economic composition of the Borough provided a useful additional 'layer' of intelligence that assisted in the targeting of messages with respect to public health.

The Board discussed the Total Place approach and it was noted that the future financial constraints upon the Public Sector, balanced against the need to deliver high quality services, necessitated a more integrated approach. The HSP Performance Management Group (PMG) had used its last two sessions to consider how the partnership could achieve this and there had been agreement to develop a joint approach. The overview of the Borough provided by Mosaic would form a useful tool in achieving this. Asset management was cited as one project that could be taken forward.

In response to concerns around the impact that this may have upon the Voluntary and Community Sector (VCS) the Board was advised that part of the work being proposed would identify any areas of duplication. Therefore where this occurred, regardless of the organisation, there would need to be rationalisation. The Board was advised that there were no plans to target the VCS in terms of budgetary cuts.

The Council's Chief Executive noted that discussion with the new political administration, following the local elections in May, would be required before any decision with respect to adopting a Total Place approach could be made by the Partnership.

After further discussion there was agreement, in principal, that the HSP Executive should consider in more detail the approach that should be taken with respect to working towards a Total Place approach and the delivery of public services in the Borough.

There was agreement that a briefing note should be produced on Total Place. and circulated to the Board.

**RESOLVED:**

- i. That the presentation be noted.

All to note

Wayne Longshaw

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	<p>ii. That the HSP Executive should consider in more detail the approach that should be taken with respect to working towards a Total Place approach to assets management and the delivery of public services in the Borough.</p>	Wayne Longshaw
<p><b>HSP212.</b></p>	<p><b>HOUSING IN HARINGEY - UPDATE</b></p> <p>This item was deferred until a future meeting.</p>	
<p><b>HSP213.</b></p>	<p><b>GOVERNANCE PROPOSALS FOR THE HARINGEY STRATEGIC PARTNERSHIP BOARD AND PERFORMANCE MANAGEMENT GROUP</b></p> <p>The Board received a report that proposed changes to the roles of the HSP and the HSP Performance Management Group (PMG).</p> <p>At the Boards previous meeting it had been agreed that proposals should be formed with respect to revising the structure of the HSP with a view to it becoming more strategic and policy focussed. This included the establishment of a Standing Leadership Conference (SLC) which would replace the existing HSP Board.</p> <p>Other changes to the structure of the Partnership included the creation of an Executive body, which would replace the existing PMG; this would shape and direct resources and commission evidence based strategies that reflected the Partnership's aspirations for the Borough.</p> <p>The Board discussed the proposals and concern was raised with respect to the creation of a Business Group. It was contended that this would form an additional layer in terms of process that was not required. The Board was advised that the Business Group would look at performance and engagement issues in more depth and act as a filter for the HSP Executive allowing it to concentrate on more strategic issues.</p> <p>It was noted that the establishment of the Business Group was not intended to circumvent the Theme Boards or alter their role.</p> <p>It was contended that the relationship between the Theme Board Chairs and the existing HSP PMG was not strong enough and there was agreement that better links were required and consideration should be given as to how the new governance structure could assist in achieving this.</p> <p>It was noted that there were specific statutory duties that certain Theme Boards were obliged to fulfil and that these would need to be recognised in the terms of reference of these bodies.</p> <p>It was clarified that under the current legislation Local Strategic Partnerships had no statutory function; there was a reliance on consensus and each partner implementing the decisions made by the LSP within their organisation. Therefore the creation of an Executive did not remove any decision making powers from the LSP. The proposed structure was intended to enable the LSP to make better use of its time</p>	<p>Wayne Longshaw / Mary Connolly</p> <p>Wayne Longshaw / Mary Connolly</p>

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	<p>and the expertise of partners by allowing it look at local issues and building consensus around these.</p> <p>There was a general consensus that, as their attendance was poor, the following places on the SLC should be deleted from the core membership and listed as observers:</p> <ul style="list-style-type: none"> <li>• Local MP's x2</li> <li>• Local Greater London Authority Representative x1</li> </ul> <p>It was also queried whether the NDC should have membership as its status had now changed. It was noted that the Bridge Trust included Member representation on it's Board and therefore would be represented at the SLC.</p> <p>After further discussion there was a general consensus that, subject to the points above being addressed, the proposals put forward should be implemented as set out in the report.</p> <p><b>RESOLVED:</b></p> <p>That the proposed Terms of Reference be agreed and these should come into effect as of 1 April 2010.</p>	<p>Wayne Longshaw / Mary Connolly</p> <p>Wayne Longshaw / Mary Connolly</p>
<p><b>HSP214.</b></p>	<p><b>REFOCUSING PERFORMANCE MANAGEMENT</b></p> <p>The Board considered a report that set out proposals for revising the approach to performance management for the HSP.</p> <p>The new arrangements were intended to set out more clearly roles and responsibilities to ensure accountability throughout the Partnership. The establishment of the HSP Business Group was integral to the new arrangements and it would be responsible for general performance monitoring.</p> <p>The Board discussed the report and there was agreement that, as presented, it did not provide a clear picture of how the new arrangements would operate. Concern was primarily around the lack of clarity with respect to the role of the Business Group and whether there would be an element of duplication in terms of the performance monitoring already undertaken by the Theme Boards.</p> <p>The Board was advised that the Business Group would review performance as a whole and also look at cross cutting issues and targets. The Theme Boards would act as the 'specialists' with respect to their areas and continue to monitor performance issues.</p> <p>The Business Group would also look at performance more analytically and report on this in a way that would allow the Executive to look at how the Partnership as a whole could address these issues. It was intended that the overview provided by the Business Group and its ability to look at issues impacting on performance in a more detailed way, would add</p>	

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	<p>value to the Partnership's approach to performance.</p> <p>Concern was raised around how the VCS would be represented within the new performance management structure, in particular the Business Group. In response to suggestions that the CLF should also be represented, the Vice-Chair noted that the case for this should be put forward if this was considered appropriate.</p> <p><b>RESOLVED:</b></p> <p>That proposals set out in the report, with respect to re-focussing the Partnership's approach to performance management and the HSP Business Group's role, be agreed.</p>	<p>HAVCO / CLF</p>
<p><b>HSP215.</b></p>	<p><b>GRANT THORNTON – REVIEW OF PARTNERSHIP WORKING IN HARINGEY</b></p> <p>The Board received a report that presented the findings of a review of Partnership working in Haringey carried out by Grant Thornton.</p> <p>The review was undertaken between November 2009 and February 2010 and had looked at the relationship between the Council, NHS Haringey and other key partners. It had focused specifically on the quality of partnership working and shared governance arrangements.</p> <p>It was noted that the review would form part of the supporting evidence for the Comprehensive Area Assessment (CAA). The HSP PMG had commissioned a separate review of Partnership working and an Action Plan was being formed as part of this, which reflected many of the points raised within the review.</p> <p>In response to concerns that the CLF had not been consulted by Grant Thornton the Vice-Chair noted that the organisation could feed into the Action Plan.</p> <p>It was confirmed that the Grant Thornton review would not be used for any other purposes than the CAA.</p> <p><b>RESOLVED:</b></p> <p>That the report and management actions contained within it be noted.</p>	<p>CLF / HAVCO</p>
<p><b>HSP216.</b></p>	<p><b>LOCAL AREA AGREEMENT PERFORMANCE UPDATE TO JANUARY 2010</b></p> <p>The Board received a report that provided an overview of the latest performance data with respect to Local Area Agreement (LAA) targets.</p> <p>It was noted that the delay in signing off a significant proportion of the targets meant that there was still a considerable deficit in the performance data presented. The Board was also advised that it had been estimated that approximately £6M of reward funding would be received for the achievement of Stretch Targets.</p>	

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	<p>The Board discussed the report and it was queried why performance against targets with respect to teenage pregnancy were shown as being Red when the Borough had seen the fastest decline in the levels of teenage pregnancy in London.</p> <p>It was noted that the method of measuring this had recently changed and that this may account for the discrepancy. It was requested by the Chief Executive of NHS Haringey that clarification was provided outside the meeting around which information was being used to inform this target.</p> <p>In response to a query, the Council's Chief Executive advised that before it could be determined how the Reward Funding attached to the achievement of Stretch Targets would be distributed; a political steer would be required from the new political administration in place after May 2010.</p> <p>The Board was advised that the HSP PMG had considered the approach that should be taken to the distribution of reward funding at its last meeting, as requested by the HSP. Given the need for the Council's new political administration to approve any process agreed, there had been a general consensus that this should be discussed after May.</p> <p>It was noted that any Reward Funding would not be received until next year and therefore there would be sufficient time to work up options as to how the funding received would be allocated.</p> <p><b>RESOLVED:</b></p> <p>That the report be noted.</p>	<p>Eve Pelekanos</p> <p>All to note</p>
<p><b>HSP217.</b></p>	<p><b>THEME BOARD UPDATES</b></p> <p>The Board received a report that provided an overview of the work that had been undertaken by the Theme Boards since the previous meeting.</p> <p><b>RESOLVED:</b></p> <p>That the report be noted.</p>	
<p><b>HSP218.</b></p>	<p><b>NEW ITEMS OF URGENT BUSINESS</b></p> <p>No items of new items of Urgent Business were admitted.</p>	
<p><b>HSP219.</b></p>	<p><b>ANY OTHER BUSINESS</b></p> <p>No items of AOB were raised.</p>	
<p><b>HSP220.</b></p>	<p><b>DATES OF NEXT MEETINGS</b></p> <p>The dates of future meetings, as set out below, were noted:</p>	<p>All to note</p>

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	<ul style="list-style-type: none"><li>• 6pm, 8 July 2010</li><li>• 6pm, 21 October 2010</li><li>• 6pm, 3 February 2011</li><li>• 6pm, 28 April 2011</li></ul>	
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The meeting closed at 7.45pm.